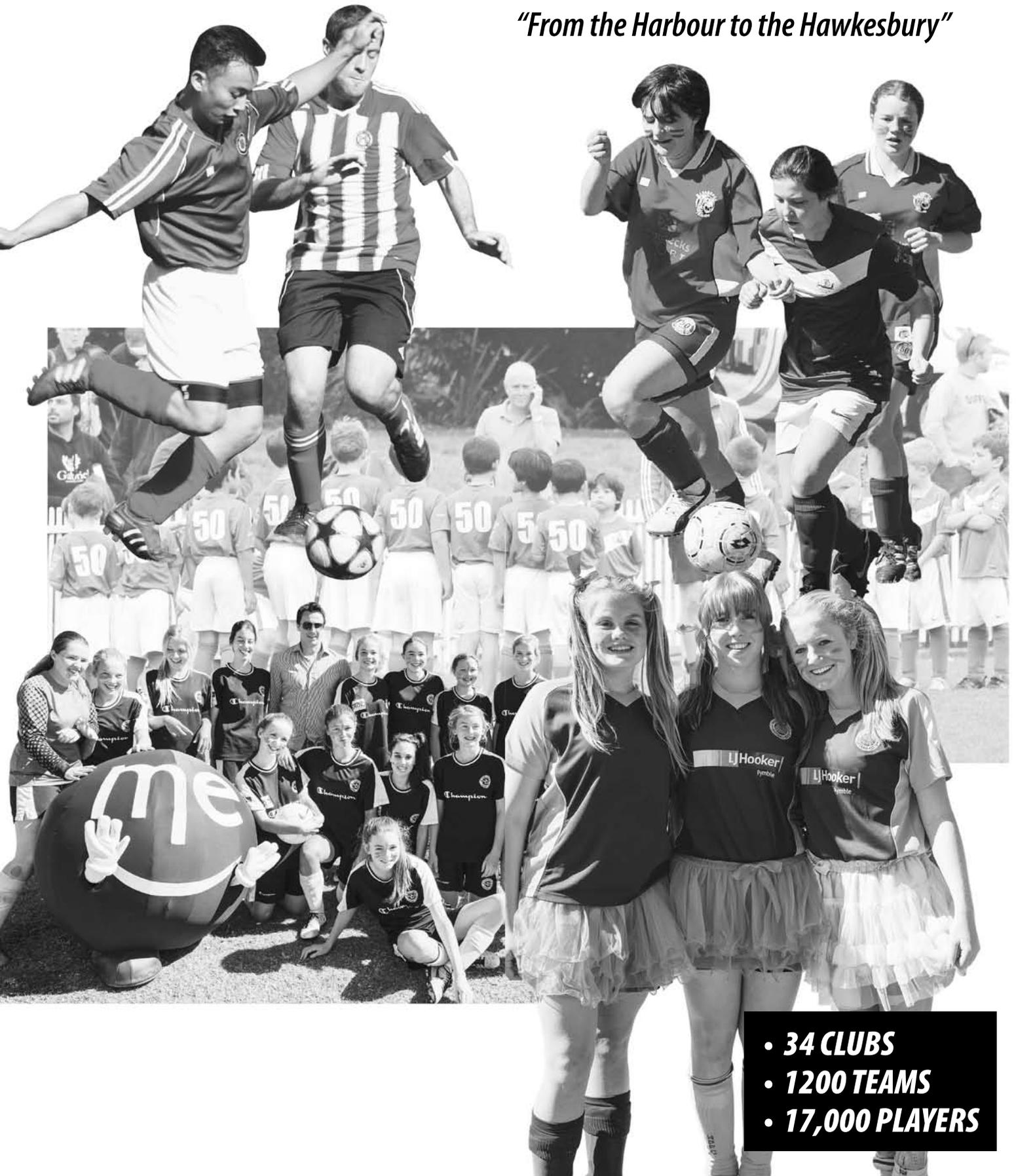




NORTHERN SUBURBS FOOTBALL ASSOCIATION INC

AGM Notice & Minutes including 2013 Financial Report

"From the Harbour to the Hawkesbury"



- 34 CLUBS
- 1200 TEAMS
- 17,000 PLAYERS

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Notice of Meeting

Northern Suburbs Football Association Incorporated

(Established April 1957 – Incorporated 20 April 1988)

FIFTY SEVENTH ANNUAL REPORT

Please take notice that the 57th Annual General meeting of the Northern Suburbs Football Association Incorporated will be held Tuesday 26 November 2013 at 7.30pm, West Lindfield Sport and Recreation Club, Highfield Road, Lindfield

Agenda of the meeting in accordance with the Constitution:

1. Finalization of voting entitlements
2. Reading and confirmation of the Minutes of the 2012 AGM
3. Reading of the Audited Financial Statements
4. Adoption of the Audited Financial Statements
5. Reading of the Annual Report
6. Adoption of the Annual Report
7. Declaration of positions vacant
8. Election of President
9. Election of Vice-President
10. Election of Board Members
11. Election of Auditors
12. Election of Life Members
13. Election of Patron/s
14. Notice of Motions
15. General Business

Duncan Tweed

Chief Executive Officer NSFA Inc

Minutes of 2012 Annual General Meeting

HELD AT WEST LINDFIELD SPORT & RECREATION CLUB
Tuesday 27 November 2012.

Meeting opened 7.35 pm.

President Alan Barwick welcomed everyone present.

1. Finalisation of voting entitlements

Our 34 Clubs have 133 votes in total. Between 4 Proxies and Clubs that attended, 108 eligible votes were confirmed at the start of the meeting.

2. Minutes of 2011 AGM

Published minutes dated 6 December 2011

Moved and seconded as correct

Moved M King

Seconded M Bryant

Motion Carried

Business Arising

Nil

3. Audited Balance Sheet

Prior to the meeting written questions were submitted by clubs querying;

- Was there a Tigers Budget
- Player payments to Tigers Senior Men's side
- Drivers and contributors to the deficiency in previous years
- Poor experience by one club with NSFA failing to deliver a specific coaching program
- Query on stock carried by the Tigers, why increase and write off policy
- Query on the Northern Tigers debtor figure
- NSFA Strategy re sponsorship

A three page detailed written response was provided to members at the meeting. A hard copy will be annexed to original of these minutes held at the NSFA office.

Motion; that the Audited Balance Sheet be adopted

Moved M Bryant

Seconded B Waterhouse

Motion Carried

4. Annual Report Adoption

No comments/questions asked about the report presented.

Motion; that the Annual Report be adopted

Moved B Waterhouse

Seconded M Bryant

Motion Carried

5. Presentation of NSFA Budget

A draft budget was presented to members at the meeting. Unfortunately it could not be presented beforehand due to time constraints. A hard copy will be annexed to original of these minutes held at the NSFA office.

Lee Sullivan from Northbridge voiced concerns about the cost of the Northern Tigers, actual cost last year of \$344 k and budgeted next year of \$275K. He advised it is clearly too much as his under 6 players are affectively paying about \$25 each out of their fees (large portion), and they are not getting anything in return. The major concerns that Northbridge have are;

- The cost of the Tigers
- The location of the Tigers at the Northern end of our association which makes it very difficult for children/parents at the southern end to meet training requirements, they need to be located in a more Central Location.

Tony Kalogerou, North Sydney on a similar theme pointed out the shortfall we are funding for the Tigers will quickly erode our equity base. Whilst we acknowledge we need a development path for our children the cost is too high and the NSFA needs to act now.

All the above points were acknowledged by the Treasurer and President; they stated getting down the cost of the Tigers in future will be a focus.

Lee Sullivan also wished the following requests minuted;

- The Board stick to its break even budget for 2013 as a minimum.
- Northbridge FC does not support the current 2013 budgeted loss for the Northern Tigers of \$275,000, as it sees this as irresponsible and unsustainable to the NSFA and its current balance sheet. Northbridge FC further seeks the commitment of the new Board to actively consider all options to reduce the Northern Tigers 2013 budgeted loss of \$275,000, recognizing that some of this amount is becoming committed.
- The Board actively consider setting targeted surpluses as a means of benchmarking in its forward planning for future budget cycles.

Phil Bradfield advised the Tigers budget had already been committed as players/coaches have been picked and contracted and most costs are already fixed. The Tigers budgeting starts in July.

6. Election of Officers

Alan Barwick asked Mark Bryant to take the Chair for this part of the proceedings.

Mark pointed out whilst the positions of *President*, *Vice President* and *Treasurer* were uncontested we were still required to vote under our constitution. He then requested a show of voting cards for each position. This was done and *each nominee was voted in unanimously*.

6. Election of Officers *continued*

Then Alan Barwick resumed the chair. Alan advised that we had received six (6) nominations for the vacant five (5) Board positions. Each nominee was given three minutes to make a verbal presentation. At the conclusion secret balloting took place.

The new Board for the 2012/13 year will comprise of:

Alan Barwick *President*

Chris Rayner *Vice President*

Howard Mann *Treasurer*

Roy Ashpole *Board Member*

Caroline Morris *Board Member*

James Sneddon *Board Member*

Paul Templeman *Board Member*

David Watson *Board Member*

Ballot Papers; Motion put forward and approved to destroy Ballot papers.

Moved M King

Seconded M Bryant

7. Election of Auditors

Brief discussion took place and it was decided to continue with the current auditors.

Motion; that Truman & Co be retained as Auditors for 2013.

Moved M King

Seconded M Bryant

Motion Carried.

8. Life Members

No nominations received

9. Election of Patron/s

The General Manager to seek acceptances of appropriate Patrons.

10. Notices of Motion

TWO notices of motions were submitted on the same subject, the elimination of Special Time Requests (STR).

1. Relates to removal of by-law 4.3 and Section 2.14 of **Junior**

Non-Competition Manual

2. Relates to removal of by-law 3.6 and section 2.9.1 of **Junior**

Football Manual

Both moved by Barry Thompson President Mt Colah and Seconded by Mike Cusack President Hornsby Heights.

As the original advices are quite lengthy a full extract of the formal requests/motions will be annexed to original of these minutes held at the NSFA office.

10. Notices of Motion *continued*

Pre Voting

Barry Thompson spoke for the motion and the basic thrust was how it inconvenienced the opposing team players, parents and supporters.

Several spoke against the motion; Northbridge, Wahroonga, BCRFC on the basis that the change would cause them to lose players and in some cases making the club's future tenacious.

Voting

Both motions defeated.

Remarks/Follow Up

The President advised as this was such an important topic that a comprehensive review would be undertaken in the near future. The review will include member consultation.

Ballot Papers; Motion put forward and approved to destroy Ballot papers

Moved M King

Seconded M Bryant

11. General Business

David Howard briefly spoke and again offered assistance to any club that wanted it. He is running a training session on the 3 December 2013 at West Lindfield Sport and Recreation Club.

The President also confirmed that MyFootball Club is compulsory for all NSFA Clubs in the 2013. Failure to comply will render us liable for fines by FNSW and denied entry to State Cups and Champion of Champions.

Meeting closed 9.27 pm.

John Ceccato

General Manager and Public Officer

Treasurer's Report



"We help our community experience the joy of football"

Just over a year ago I was asked whether

I would be interested in nominating for the role of Treasurer. After some thought I felt that I had something to offer the association, I nominated and was elected unopposed.

The platform I put forward was multi-faceted: passion for the game personally; knowledge of board governance and the association's constitution; strong fiscal management experience and a desire for ethical and transparent behaviour.

This was the first year of operation of NSFA's new constitution and Board structure. Although we are still on a continuing journey, governance, fiscal management and oversight and ethical behaviour are now front and centre in our conduct.

2013 Financial Results

In 2012 many clubs were concerned about prior year's deficits. My predecessor presented a break even budget for 2013. I am pleased to say that we have managed to produce a surplus of \$193,602.

There are many reasons for this outcome, but attention to detail and ensuring clarity around required budget outcomes was very important. This was communicated to all and then overseen on a regular basis by Board Committees and the Finance Committee which has greatly assisted this outcome.

In a large number of areas actual performance has been better than budget expectation.

- The Winter Competition improved its contribution against budget by \$40,171 due predominantly to expenditure management.
- Our Summer Soccer Program exceeded budget contribution by \$14,168 again predominantly due to expenditure management.
- The Skills Acquisition Program (combined with Representative and other Development Programs) exceeded budget contribution by \$34,443 again predominantly due to expenditure management.

- Due to excellent business management by Paul Stickland and team at the Northern Tigers I am glad to report that our budget deficit of \$275,000 was improved upon by \$32,268 despite having to write off \$40,360 of clothing inventory. A great result indeed.
- Overheads were managed well during the year. Final result was a saving to budget of \$46,125. This was mainly due to reductions in Business Insurance, Technology, Employment and General Office Costs.

Unfortunately our investments didn't generate the return anticipated. Interest rates were on average lower in 2013 than the preceding year affecting our Cash Term Deposits. This was offset by an increase in value of the Association's unlisted property trust investments.

From a Balance Sheet perspective the Association is in a strong position. All substantial receivables at year end have now been paid. We have total member's funds of \$849,556.

Board Governance

Governance is about setting in place the policies from which the organisation will operate, communicating these policies and then ensuring that the policies are carried out and delivering the outcomes required.

From a financial point of view the Board formulated the following policies in 2013:

- Procurement Policy
- Financial Delegation Policy
- Financial Investment Policy
- Finance and Audit Committee

Each of these have assisted the very positive outcomes achieved in 2013.

Future Strategy

As you all know NSFA surveyed all members of the Association to determine what we do well, what we need to improve and frankly what we don't do well.

The main themes from a financial perspective that resulted from the survey were that members want the following two things:

- Better surfaces on which to play. This will commence with the opening of the new synthetic surface at Eton Road. NSFA have entered into an arrangement with Ku-ring-gai Council for priority usage of this facility. Additionally during 2014 the Board will consider a number of approaches to further deliver improvement in this area.

- Better centre referees to officiate at ALL games. This starts with a revised process for club's to provide KDFRA qualified referees. However it also requires ongoing training, education and coaching. To this end NSFA intend to provide additional funding to KDFRA in 2014 for this purpose.

As you will see from the 2014 Budget it is the Board's intention to provide for these items on an annual basis.

Thanks

Finally I would like to thank:

- Duncan Tweed our CEO for his structured, disciplined and thoughtful approach to the topics dealt with by the Association and its Board
- Marcia Allman for being a constant source of information and her can-do attitude
- All other NSFA staff members (Damian Miles, Greg Hay, Jodi Sparks, Mark Rushton and Jason Eagar) without whom our Association would simply not run.
- My fellow Board Members (Chris Rayner, Roy Ashpole, Caroline Morris, James Sneddon, Paul Templeman, David Watson, Alan Barwick) who have made this first year so enjoyable and fulfilling, especially Chris Rayner for his dedication and ability to run the Board.
- The members of our committees who work tirelessly to provide some 16,996 registered players with an opportunity to play the beautiful game.
- The Presidents and Treasurers of all member clubs, not least for paying your bills!
- Finally to the wonderful volunteers for all the work they do to assist NSFA and our member clubs deliver such a high quality series of competitions, a huge thank-you.

Yours,



Howard Mann BA (Hons) ACA MAICD

Treasurer – Northern Suburbs Football Association Incorporated

Directors Report for the year ended 30 September 2013

Your Board of Directors submit the Financial Report of the Northern Suburbs Football Association Incorporated for the financial year ended 30 September 2013.

Committee Members

The Committee members that served on the committee up until the date of the 2012 Annual General Meeting were:

Alan Barwick	<i>President, Publicity Officer</i> – Resigned 06/12/2012
Chris Rayner	<i>Vice President</i> – Resigned 06/12/2012
Philip Bradfield	<i>Treasurer (Resigned)</i> – Resigned 06/12/2012
Roy Ashpole	<i>Mens Football Committee Chairperson</i> – Resigned 06/12/2012
Belinda Templeman	<i>Junior Football Committee Chairperson</i> – Resigned 06/12/2012
Christine Freer	<i>Junior Football Registrar/Recorder</i> – Resigned 06/12/2012
Richard Pilgrim	<i>Mens Football Registrar/Recorder</i> – Resigned 06/12/2012
James Sneddon	<i>Coaching Chairperson</i> – Resigned 06/12/2012
Paul Templeman	<i>PD & DC Chairperson</i> – Resigned 06/12/2012
Pascal Philips	<i>Representative Football Chairperson</i> – Resigned 06/12/2012
Rhondda Shaw	<i>Girls/Womens Football Committee Chairperson</i> – Resigned 06/12/2012
Caroline Morris	<i>Girls/Womens Football Registrar/Recorder</i> – Resigned 06/12/2012

At the 2012 Annual General Meeting a new constitution was adopted replacing the existing Management Committee with a Board of Directors. The Directors who served on the Board of Directors were:

Alan Barwick	<i>President</i> – Appointed 06/12/2012 – Resigned 12/02/2013	<i>Director</i> – Appointed 17/06/2013
Chris Rayner	<i>Vice President</i> – Appointed 06/12/2012 – Resigned 18/02/2013	<i>President</i> – Appointed 18/02/2013
Howard Mann	<i>Treasurer</i> – Appointed 06/12/2012	
Roy Ashpole	<i>Vice President</i> – Appointed 06/12/2012 – Resigned 18/02/2013	<i>Director</i> – Appointed 18/02/2013
James Sneddon	<i>Director</i> – Appointed 06/12/2012	
Paul Templeman	<i>Director</i> – Appointed 06/12/2012	
Caroline Morris	<i>Director</i> – Appointed 06/12/2012	
David Watson	<i>Director</i> – Appointed 06/12/2012	

All Directors were in office since the 2012 Annual General Meeting until the date of this report unless otherwise stated.

Principal Activities

The principal activities of the association during the financial year were to provide competitive football to member clubs in the association and to provide a conduit to representative football for association members.

Significant Changes

There were no significant changes to the nature of these activities during the year.

Operating Result

The Surplus from ordinary activities for the financial year amounted to \$193,602. This compares to a deficit of \$102,219 in the prior year. The increased surplus is largely as a result of increased revenue from numerous sources and maintaining expenditure at prior year levels. Signed in accordance with a resolution of the Members of the Committee.

Signed in accordance with a resolution of the board of directors



Chris Rayner *President*



Howard Mann *Treasurer*

Dated: 11/11/2013

Auditor's Independence Declaration

I declare that, to the best of my knowledge and belief, during the year ended 30 September 2013 there has been:

- (i) No contraventions of the auditor's independence requirement in relation to the audit; and
- (ii) No contraventions of any applicable code of professional conduct in relation to the audit.



TRUMANS

Chartered Accountants



Peter Bray *Partner*

Signed at Sydney this 24th day of November 2011

Directors Declaration for year ended 30 September 2013

The Board of Directors has determined that the association is a Reporting Entity and this General Purpose Financial Report should be prepared in accordance with the accounting policies as set out in Note 1 to the financial statements.

In the opinion of the Board of Directors the financial report as set out:

1. Presents a true and fair view of the financial position of Northern Suburbs Football Association Incorporated as at 30 September 2013 and its financial performance for the year then ended in accordance with the Australian Accounting Standards – Reduced Disclosure Requirements, mandatory professional requirements and other authoritative pronouncements of the Australian Accounting Standards Board; and
2. At the Date of this statement, there are reasonable grounds to believe that Northern Suburbs Football Association will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board of Directors and is signed on behalf of the Board by:



Chris Rayner *President*



Howard Mann *Treasurer*

Dated: 11/11/2013

Statement of Comprehensive Income

for the year ended 30 September 2013

	NOTE	2013	2012
INCOME			
Team Registrations		1,516,091	1,204,329
5-aside (was Futsal)		140,325	132,832
Player Insurance		4,823	185,654
Metro North Reps		32,655	–
Development Squads		–	43,696
Skills Acquisition Program		83,005	53,636
Night Training Fees		140,020	124,160
Fines		11,180	25,178
Coaching Revenue		87,517	39,450
Sponsorship		9,600	11,367
Other Income		1,907	17,371
Total Income		2,027,123	1,837,67
EXPENSES			
Coaching & Development			
Coaches Remuneration		137,862	80,500
Clinic Expenses		41,461	38,762
Development Squads		116	34,756
Skills Acquisition Program		60,496	80,939
Total Coaching and Development		239,935	234,957
Northern Tigers Net Cost	9	242,732	344,553
Competition Expenses			
5-aside (was Futsal)		95,399	92,266
Administration including Champion of Champions Reimbursement		18,884	25,276
Gala Day		13,091	18,745
Grounds		417,045	418,140
Metro North Reps		30,603	1,196
Referees		225,042	237,127
Small-sided football		25,059	30,963
Total Competition Expenses		825,123	823,713
Personnel Costs			
Bookkeeping & Administration		28,030	25,435
Other		2,520	25,412
Superannuation		37,651	28,324
Wages and Salaries		321,334	306,891
Total Personnel Costs		389,535	386,062
Rent & Building Costs			
Rent		37,858	37,499
Utilities		9,879	12,322
Total Rent & Building Costs		47,737	49,821

The accompanying notes should be read in conjunction with these financial statements

	NOTE	2013	2012
EXPENSES <i>continued</i>			
Office Expenses			
Auditors Remuneration		7,500	6,800
Consultancy Fees (Strategic Plan)		–	18,699
Depreciation		16,352	23,996
Meeting Costs		24,776	19,149
Motor Vehicle		4,120	4,300
Other		3,634	3,284
Printing, Postage and Stationary		39,930	57,602
Trophies		31,094	23,965
Total Office Expenses		<u>127,406</u>	<u>157,795</u>
Total Expenses		<u>1,872,468</u>	<u>1,996,901</u>
Operating Surplus / (Deficit)		<u>154,655</u>	<u>(159,228)</u>
Other Income			
Interest Income		23,219	32,854
Investment Gain		16,078	20,833
Total Other Income		<u>39,297</u>	<u>53,687</u>
Other Expenses			
Interest Expense		350	–
Provision for Ground Assistance		–	(3,322)
Total Other Expenses		<u>350</u>	<u>(3,322)</u>
Net Surplus / (Deficit)		<u>193,602</u>	<u>(102,219)</u>
Other Comprehensive Income		–	–
Total Comprehensive Income for the year		193,602	(102,219)

The accompanying notes should be read in conjunction with these financial statements

Statement of Financial Position

as at 30 September 2013

	NOTE	2013	2012
CURRENT ASSETS			
Cash	2	705,643	280,872
Trade and Other Receivables	3	216,922	223,832
Inventories	4	8,192	49,941
Total Current Assets		930,757	554,645
NON-CURRENT ASSETS			
Investments	5	188,485	681,254
Property, Plant and Equipment	6	47,826	64,626
Total Non-Current Assets		236,311	745,880
Total Assets		1,167,068	1,300,525
CURRENT LIABILITIES			
Trade and Other Payables	7	289,395	510,024
Provisions	8	28,117	134,547
Total Current Liabilities		317,512	644,571
Total Liabilities		317,512	644,571
Net Assets		849,556	655,954
MEMBERS' FUNDS			
Accumulated Surplus / (Deficit)		849,556	655,954
Total Members' Funds		849,556	655,954

The accompanying notes should be read in conjunction with these financial statements

Statement of Changes in Equity

as at 30 September 2013

	RETAINED EARNINGS	TOTAL
Balance at 1 October 2011	758,173	758,173
Deficit for the Year	(102,219)	(102,219)
Other Comprehensive Income	—	—
Balance as at 30 September 2012	<u>655,954</u>	<u>655,954</u>
Balance at 1 October 2012	655,954	655,954
Surplus for the Year	193,602	193,602
Other Comprehensive Income	—	—
Balance as at 30 September 2013	<u><u>849,556</u></u>	<u><u>849,556</u></u>

The accompanying notes should be read in conjunction with these financial statements

Statement of Cash Flow

for year ended 30 September 2013

	NOTE	2013	2012
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Customers		2,587,820	2,925,495
Payments to Suppliers and Employees		(2,690,652)	(2,995,241)
Proceeds from Bonds		(2,511)	7,047
Interest Paid		(350)	–
Net Cash Flows from Operating Activities	10	(105,693)	(62,699)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest Received		21,617	40,554
Net (Payments for)/Proceeds from Investments		508,847	91,043
Payments for Property, Plant and Equipment		–	(2,476)
Net Cash Flows from Investing Activities		530,464	129,121
Net increase/decrease in Cash Held		424,771	66,422
Cash at the beginning of the financial year		280,872	214,450
Cash at the end of the financial year	2	705,643	280,872

The accompanying notes should be read in conjunction with these financial statements

Statement of Significant Accounting Policies

for year ended 30 September 2013

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are general purpose financial report that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the Associations Incorporation Reform Act 2012 . The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on 11 November 2013 by the Board of Directors.

Accounting Policies

A. Income Tax

Northern Suburbs Football Association being an association established for the encouragement of sporting activity is exempt from Income Tax as per Tax Ruling 97/22.

B. Inventories

Inventories held for sale are measured at the lower of cost and net realisable value.

Inventories held for distribution are measured at the lower of cost and current replacement cost.

Inventories acquired at no cost or for nominal consideration are measured at the current replacement cost as at the date of acquisition.

C. Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and any impairment losses.

Plant and Equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present .

Depreciation

The depreciation rates used for each class of depreciable assets are:

Ground Equipment	10% – 20%
Office Equipment	10% – 20%
Motor Vehicles	10% – 20%
Sports Equipment	10% – 20%
Trophies	0%

The assets residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they occur. When revalued assets are sold, amounts included in the revaluation relating to that asset are transferred to retained surplus.

D. Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the association commits itself to either purchase or sell the asset (ie trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified at fair value through profit or loss in which case transaction costs are recognised immediately as expenses in profit or loss.

Statement of Significant Accounting Policies *continued*

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest method, or cost. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and any reduction for impairment, and adjusted for any cumulative amortisation of the difference between that initial amount and the maturity amount calculated using the *effective interest method*.

The *effective interest method* is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying amount with a consequential recognition of an income or expense item in profit or loss.

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arms length transactions, reference to similar instruments and option pricing models.

i. Financial Assets at Fair Value Through Profit or Loss

Financial assets are classified at fair value through profit or loss when they are held for trading for the purpose of short-term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

ii. Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

iii. Held to Maturity Investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the associations intention to hold these investments to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

iv. Available For Sale Investments

Available-for-sale investments are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with any remeasurements other than impairment losses and foreign exchange gains and losses recognised in other comprehensive income. When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are classified as non-current assets when they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as current assets.

v. Financial Liabilities

Non-derivative financial liabilities are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.

Impairment

At the end of each reporting period, the association assesses whether there is objective evidence that a financial asset has been impaired. A financial asset (or a group of financial assets) is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a loss event) having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered to constitute a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified into profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

When the terms of financial assets that would otherwise have been past due or impaired have been renegotiated, the association recognises the impairment for such financial assets by taking into account the original terms as if the terms have not been renegotiated so that the loss events that have occurred are duly considered.

Derecognition

Financial assets are derecognised when the contractual right to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged or cancelled, or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss

F. Impairment of Assets

At the end of each reporting period, the association assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the assets fair value less costs to sell and value in use, to the assets carrying amount. Any excess of the assets carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where the future economic benefits of the asset are not primarily dependent upon the assets ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

G. Employee Benefits

Provision is made for the associations liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy any vesting requirements. Those cash outflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

H. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

I. Trade and Other Receivables

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from customers for goods sold in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as noncurrent assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(e) for further discussion on the determination of impairment losses.

J. Revenue and Other Income

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate.

Donations and bequests are recognised as revenue when received.

All revenue is stated net of the amount of goods and services tax.

K. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Statement of Significant Accounting Policies *continued*

L. Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

M. Trade and Other Payables

Accounts payable and other payables represent the liabilities outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

N. Provisions

Provisions are recognised when the association has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period

O. Changes in Accounting Policy

Presentation of General Purpose Financial Report

In prior financial years the association has used the reporting exemption specified in Class Order 11/01, issued by NSW Fair Trading, in order to produce special purpose financial statements. In the current financial year the Association has exceeded the turnover thresholds of the exemption and must now produce General Purpose Financial Reports. Comparatives have been adjusted to conform to these changes in presentation.

Offsetting of Revenue and Expenses Related to Agency Scenario with FFA and FNSW

Revenue collected from member clubs for player registrations has three components which are collected on behalf of Football NSW (FNSW) and The Football Federation of Australia (FFA). The association has chosen to offset this revenue against the related expenses paid to the FFA and FNSW under the provisions of AASB 117 dealing with revenue under Agency Agreements. The comparatives have been adjusted to conform with this presentation change.

	2013	2012
2. CASH & CASH EQUIVALENTS		
Cash at Bank and on Hand	153,636	85,600
Cash-on-Deposit	552,007	195,272
Total Cash and Cash Equivalents	705,643	280,872
3. RECEIVABLES		
CURRENT		
Trade and Other Receivables	197,097	165,139
Less Provision for Doubtful Debts	(400)	(1,300)
Prepayments	2,712	30,445
Accrued Interest on Cash-on-Deposit	4,236	2,635
Cleaning and Rental Bonds	6,410	6,410
Club Advances and Deposits	6,867	20,503
Total Trade and Other Receivables	216,922	223,832
4. INVENTORIES		
CURRENT		
Stock on Hand	8,192	49,941
Total Inventories	8,192	49,941
5. INVESTMENTS		
NON- CURRENT		
Cash-on-Deposit	–	508,846
Property Trust Investment	188,485	172,408
Total Investments	188,485	681,254

	2013	2012
6. PLANT, EQUIPMENT AND MOTOR VEHICLE		
Ground Equipment - At Cost	87,800	87,800
Accumulated Depreciation - Ground Equipment	(45,547)	(34,424)
Total Ground Equipment	42,253	53,376
Office Equipment - At Cost	47,491	47,491
Accumulated Depreciation - Office Equipment	(46,160)	(41,541)
Total Office Equipment	1,331	5,950
Motor vehicle - At Cost	20,036	20,036
Accumulated Depreciation - Motor Vehicle	(17,317)	(16,528)
Total Motor Vehicle	2,719	3,508
Sports Equipment - At Cost	13,801	13,801
Accumulated Depreciation - Sports Equipment	(12,278)	(12,009)
Total Sports Equipment	1,523	1,792
Trophies - At Officers Valuation	25,000	25,000
Accumulated Depreciation - Trophies	(25,000)	(25,000)
Total Trophies	-	-
Total Property, Plant and Equipment	47,826	64,626
7. TRADE AND OTHER PAYABLES		
CURRENT		
Trade Creditors, Accruals and GST	1 45,547	262,051
Income Received in Advance (Including 5-aside)	93,734	186,709
Mens All Age Refereeing and Other Bonds	24,487	26,998
PAYG and Superannuation	25,627	34,266
Total Trade and Other Payables	289,395	510,024
8. PROVISIONS		
Employee Provisions	28,117	34,547
Provision for Ground Development	-	100,000
Total Provisions	28,117	134,547
9. ANALYSIS OF NORTHERN TIGERS REPRESENTATIVE FOOTBALL		
EXPENSES		
Administration Expenses	42,301	2,480
Coach and Manager Payments	128,365	200,418
Equipment and Uniform Costs	83,896	77,480
FNSW Season Fees Including Registration Fees	36,258	33,327
Functions	1,200	4,779
General Expenses	7,574	10,258
Ground Hire	40,756	48,599
Metro North - State Titles	-	1,770
Physiotherapist and Medical Costs	21,100	22,592
Player Wages	120,992	155,739
Referee Fees	20,503	14,907
Total Expenses	502,945	572,349

Statement of Significant Accounting Policies *continued*

	2013	2012
9. ANALYSIS OF NORTHERN TIGERS REPRESENTATIVE FOOTBALL <i>continued</i>		
LESS REVENUE		
Player Registrations	251,945	172,050
Prize Money, Gate-takings	4,503	41,694
Sponsorship and Fundraising Expenses	15,789	22,175
	(18,816)	(17,398)
Net Revenue / (Cost)	(3,027)	4,777
Coaching Clinics and Development Squad Receipts	12,000	21,070
Expenses	(2,810)	(15,211)
Net Revenue / (Cost)	9,190	5,859
Canteen Sales	56,030	48,639
Cost of Sales	(39,762)	(32,079)
Net Revenue / (Cost)	16,268	16,560
Futsal Registrations	59,954	33,641
Costs	(79,948)	(48,528)
Net Revenue / (Cost)	(19,994)	(14,887)
Preseason Camp Fees	16,323	29,045
Costs	(14,995)	(27,302)
Net Revenue / (Cost)	1,328	1,743
Net Revenue	260,213	227,796
Net Cost of Northern Tigers	242,732	344,553
10. CASH FLOW INFORMATION		
Reconciliation of Cash Flow from Operations with Profit after Income Tax:		
Net Surplus / (Deficit)	193,602	(102,219)
Adjustments for non cash transactions:		
- Depreciation	16,800	24,465
- (Profit) / Loss on Sale of Property, Plant & Equipment	-	94
- Investment (Gain) / Loss	(16,078)	(20,833)
- Interest Received	(21,617)	(32,854)
Total Non Cash Transactions	(20,895)	(29,128)
Changes in assets and liabilities:		
- (Increase) / Decrease in Trade Receivables	(32,858)	(19,264)
- (Increase) / Decrease in Prepayments	27,733	(20,558)
- (Increase) / Decrease in Other Assets	12,035	5,222
- (Increase) / Decrease in Inventories	41,749	(32,310)
- Increase / (Decrease) in Trade and Other Payables	(220,629)	140,706
- Increase / (Decrease) in Provisions	(106,430)	(5,148)
Net Cash Provided by Operating Activities	(105,693)	(62,699)

Independent Audit Report to Members

We have audited the accompanying financial report, being a General Purpose Financial Report, of Northern Suburbs Football Association Incorporated, which comprises the Director's report, the statement of financial position as at 30 September 2013, the statement of comprehensive income for the year then ended, the cash flow statement, the statement of changes in equity, notes comprising a summary of significant accounting policies and other explanatory information, and the Directors Declaration.

Director's responsibility for the Financial Report

The Directors of Northern Suburbs Football Association Incorporated is responsible for the preparation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the Associations Incorporation Act 2009 and is appropriate to meet the needs of the members.

The Director's responsibility also includes such internal control as the Board of Directors determines is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditors Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation of the financial report that gives a true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional ethical pronouncements and declare to the best of our knowledge and belief our independence in respect of this audit assignment.

Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of Northern Suburbs Football Association Incorporated as at 30 September 2013 and its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements, and the Associations Incorporation Act 2009.



TRUMANS

Chartered Accountants



Peter Bray Partner

Dated: 12/11/2013



Northern Suburbs Football Association Incorporated

Unit 5 / 27-29 Salisbury Road, Hornsby NSW 2077 Email: admin@nsfa.asn.au Phone: 9477 6521 Fax: 9477 2854